



UN-Water Decade Programme on
Capacity Development (UNW-DPC)

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Work Plan – II 2010 -2013

UNW-DPC is hosted by the United Nations University
based in Bonn, Germany

1. Introduction

UN-Water, a mechanism established to strengthen collaboration on water-related issues within the UN System and with non-UN partners, enters its 9th year in 2010. It is becoming an increasingly efficient vehicle for supporting actions and promoting solutions related to the complex water-related agenda. This includes issues associated with both water supply and sanitation as well as water resources management. UN-Water focuses on developing its role as a support mechanism for members, partners and other key stakeholders in their efforts to provide leadership and offer solutions to water challenges in support of Member States.

Since its 12th meeting in 2010 UN-Water is emphasizing a particular consideration on three major broad directions explicitly mentioned in the UN-Water Work Programme and UN-Water Management Response to the External Review (**ref. to UN-Water Work Programme 2010-2011**):

- Horizontal coordination needs to remain in the focus of UN-Water, relating to its core mandate and demonstrating that the UN system can speak with one voice and act concertedly on water issues.
- UN-Water needs to link up with global policy debate and provide clear messages of the UN system's view on water issues, not only on the environmental side, but also in relation to the social and economic arena.
- Delivering at the country level remains crucial to demonstrate how UN-Water is relevant to the challenges member states are facing.

Since 2007 four programmes currently operate under UN-Water. Each programme has its individual mandate, organization, staff resources and financing from various sources. One of these four programmes is the UN-Water Decade Programme on Capacity Development (UNW-DPC).

The UN-Water Decade Programme on Capacity Development (UNW-DPC) started work on 1 August 2007. The aim of the programme office is to strengthen the activities of the more than two dozen UN organizations and programmes already cooperating within UN-Water, and to support them in their efforts to achieve the Millennium Development Goals (MDGs) related to water. This is not just a matter of capacity development related to water, but also of education, training and institutional development.

UNW-DPC is hosted by the United Nations University in Bonn and financially supported by the German government. The Vice-Rectorate of the United Nations University in Europe (UNU-ViE) provides central services for all UNU entities in Bonn including UNW-DPC.

2. Addressing the capacity development challenge

The need to address the capacity-development challenge is evident and obvious. The capacities required are human, organizational and institutional and they vary among different stakeholder and beneficiary groups. UN-Water is interested in developing its own capacity in improving the coherence and coordination of its member and partner activities, including its various capacity development programmes and activities.

Additionally, the lack of capacity in member countries for effective water management – educational, scientific, technological and institutional - is a key factor contributing to the global water crisis. These required capacities range from individual human capacities to organisational and institutional capacities. UNW-DPC addresses these challenges by adding value to existing bilateral activities and scaling-up multilateral cooperation to improve country level coordination with and increasing number of multilateral UN-Water cooperation activities.

UN-Water, in its work programme 2010-2011, has decided to strengthen its capacities within a number of strategic directions and challenge areas. All of these directions areas will contribute to UN-Water's overall objective to support increased coordination and efficiency within the UN System in addressing issues related to water. The following four strategic directions have to guide the work of UN-Water and its programmes over the next years. UN Water will:

1. strive to increase its effectiveness in providing support to greater collaboration and coordination amongst its members and partners, which has resulted in better delivery of services to UN member states;
2. increase its responsiveness to specific and emerging concerns, including climate change adaptation, food security, water supply and sanitation services and Country-Level coordination;
3. provide an effective platform for debate on key issues and concerns among both UN entities and non-UN partners, often arriving at a consensus point of view that has helped the UN respond more effectively to global water challenges;
4. develop and deliver assessments, reports, publications and tools that clarify global water crises and point to solutions.

UN-Water continues to focus on developing its role as a support mechanism for members, partners and other key stakeholders in their efforts to provide leadership and offer solutions to water challenges in support of Member States. UN-Water supports the UN System in its efforts to provide a coordinated and coherent policy, technical and programming approach in the management and development of water resources. Hereby UNW-DPC will support UN-Water in its efforts to analyze gap and identify further needs among the approaches advocated by various UN-Water members addressing the water-related issues aiming to

increase coherence and activate further collaboration among UN-Water members and partners.

3. Principal accomplishments from a UN-Water perspective

From a UN-Water perspective, UNW-DPC as one of the four UN-Water programme activities seeks to accomplish the subsequent tasks and services following the UN-Water principle and supporting its objectives to become more responsive to important developments and strategies in capacity development of water issues. UN-Water, in its own work programme 2010-2011 focuses on the following strategic directions as follows (quoted from UN-Water):

1. fostering cooperation, improving coordination and coherence among UN-Water members on all capacity development issues;
2. providing support to the UN-Water Task Forces and Thematic Priority Areas;
3. increasing the global focus on the role of capacity development in relation to all water issues;
4. providing support to the UN-Water in general and to its Chair and Secretariat;
5. continuing efficient cooperation among all UN-Water programmes.

4. Mission Statement of UNW-DPC

This UN-Water Programme seeks to enhance the coherence, credibility and integrated effectiveness of UN-Water, with emphasis on capacity development, by strengthening UN-Water and its members' capacities and adding value to UN-Water initiatives and activities.

Therefore UNW-DPC's main objective is to support the three major broad directions which is reflected in this next work plan, especially with its interlinks to the UN-Water work programme 2010-2011. UNW-DPC seeks to serve UN-Water actively with several capacity development activities contributing to the three major UN-Water principles with **reference to the UN-Water Work Programme 2010-2011:**

- Horizontal coordination needs to remain in the focus of UN-Water, relating to its core mandate and demonstrating that the UN system can speak with one voice and act concertedly on water issues.
- UN-Water needs to link up with global policy debate and provide clear messages of the UN system's view on water issues, not only on the environmental side, but also in relation to the social and economic arena.
- Delivering at the country level remains crucial to demonstrate how UN-Water is relevant to the challenges member states are facing.

UNW-DPC aims at reacting to UN-Water's principles and strategic directions for 2010-2011 in its work programme by adapting its own programme strategy and work plan 2010-2013 to

the challenge areas and requirements of increased internal coherence and cooperation among UN-Water members and partners.

1. **UNW-DPC** moves towards improving UN-Water members' capacities and supporting UN-Water as a whole in capacity development coherence, coordination and methodologies etc. with specific focus on multilateral activities more than supporting bilateral activities and programmes of individual UN-Water members.
2. **UNW-DPC** increases internal coherence of UN-Water by supporting the UN-Water Thematic Priority Areas (TPAs) and the UN-Water Task Forces (TFs) in their fields of activities.
3. **UNW-DPC** is taking a supportive role to achieve UN-Water's aim at improved Country-Level coordination, among others, by engaging in the Task Force for Country-Level coordination.
4. **UNW-DPC** supports the UN-Water Chair and secretariat with efficient coordination and cooperation among UN-Water programmes.

5. UNW-DPC's fields of activity

In order to fulfill its mission, UNW-DPC will engage in the following four main fields of activities, each including a number of identified activities, subsequently. These fields of activities are linked to the strategic directions of UN-Water in its work programme 2010-2011, and are seen as areas where UNW-DPC will provide significant and meaningful contribution to the activities of UN-Water. Moreover, this new draft work plan 2010-2013 also builds upon UNW-DPC'S former work plan 2007-2009 and its implemented and accomplished activities during this time span. A detailed report on activities during UNW-DPC's first phase from 2007 to 2009 is attached to this document. In the second phase from 2010 to 2013, UNW-DPC with this draft work plan seeks to:

1. **improve synergy**, and increases strategic and operational coherence of UN-Water;
2. **strengthen technical** and policy guidance of UN-Water and contribute to the "professionalization" of water governance and management increasing its institutional capacity development;
3. **cooperate** with other UN-Water programmes;
4. **support UN-Water** and its members and partners in general, in particular its Task Forces, Thematic Priority Areas (TPAs) and other coordinated activities of UN-Water members.

6. Specific activities

6.1. Field of Activity No. 1:

Improve synergy, and strategic and operational coherence of UN-Water

The objective of the following UNW-DPC activities carried out under this specific activity is to enhance synergy and coordination and coherence among UN-Water members and partners, especially but not exclusively in the field of capacity development.

*This UNW-DPC field of Activity No. 1 seeks to support and contribute to the **UN-Water Work Programme 2010-2011** sections as follows:*

- *Strategic Direction:* No. 1
- *Key objectives:* No. 1, 2, 5, 8, 10
- *Activity Areas:* No. 1, 2, 3, 4, 5

In this field of activity UNW-DPC aims to support and carry out the following activities:

- 6.1.1. Mapping of mandates of UN-Water members including periodic mapping updates;
- 6.1.2. Identifying potential areas and fields of activities for scaling-up, adding value and improving synergies based on the follow-up analysis of mapping activities
- 6.1.3. Support Thematic Priority Areas with mapping, analysis and expertise on activities of UN-Water Members and partners, increasing cooperation, coordination and harmonization of activities among UN-Water members within TPAs;
- 6.1.4. Support UN-Water Taskforces (on Sanitation, on Wastewater Management/ Water Management, to Improve Regional-level Coordination and on Country-Level Coordination, IWRM, etc) with mapping, analysis and expertise on activities of UN-Water Members and partners, increasing cooperation, coordination and stimulating harmonization among UN-water members within the TF Area;
- 6.1.5. Supporting the UN-Water activities on Country-Level coordination in the establishment of a knowledge sharing network for Country-Level coordination;
- 6.1.6. Evaluation of efficiency and effectiveness of capacity development activities of UN-Water and encouraging capacity development activities of UN-Water under the umbrella of Country-Level coordination;
- 6.1.7. Capacity needs assessment in cooperation with UN-Water members and partners;
- 6.1.8. Knowledge collection on and dissemination of capacity development methodologies and activities of UN-Water;
- 6.1.9. Establishing the Capacity Development Information System for UN-Water
- 6.1.10. Coordinate UNW-DPC's UN-Water Activity Information system (former CDIS) with other information systems in UN-Water, i.e. the proposed federated database developed by FAO or the adaptive learning database on Climate Change;
- 6.1.11. Create and maintain an innovative and attractive web-page and link it to and coordinate with the UN-Water website;
- 6.1.12. Support Chair and Secretariat with policy documents for UN-Water Senior Programme Management (SPM) meetings.

6.2. Field of activity No. 2:

Strengthen technical and policy guidance of UN-Water and contribute to the “professionalization” of water governance and management

The objective of the following UNW-DPC activities carried out in this field is to support UN-Water in strengthening its technical and policy advice role, especially concerning emerging issues, in order to contribute to the further professionalization of water governance and management increasing its institutional capacity development.

*This UNW-DPC field of Activity No. 2 seeks to support and contribute to the **UN-Water Work Programme 2010-2011** sections as follows:*

- *Strategic Direction:* No. 1
- *Key objectives:* No. 1, 2, 5, 7, 8, 10
- *Activity Areas:* No. 1 and No. 3,

In this field of activity UNW-DPC aims to support and carry out the following activities:

- 6.2.1. Support UN-Water, TF's and TPAs in the preparation of analytical policy briefs on emerging topics in collaboration with UN-Water Members;
- 6.2.2. Support Thematic Priority Areas (Water and Climate Change, Transboundary Waters and Water and Gender, etc.) with policy relevant documents and UN-Water response strategies;
- 6.2.3. Increase UN-Water's focus on institutional capacity development with guidance on innovative approaches and methods of capacity development;
- 6.2.4. Increase awareness and improve access to material relevant for decision and policy makers as well as other key stakeholders;
- 6.2.5. Establish a knowledge network of capacity development experts and practitioners and Capacity development officers among UN-Water members and partners.

6.3. Field of activity No. 3: Cooperate with other UN-Water programmes

The objective of the following UNW-DPC activity carried out in this field is to support coherence within and provide added value to the UN-Water mechanism by closely cooperating with other UN-Water programmes in the fulfilment of their particular mandates.

*This UNW-DPC field of Activity No. 3 seeks to support and contribute to the **UN-Water Work Programme 2010-2011** sections as follows:*

- *Strategic Direction:* No. 1 and No 4
- *Key objectives:* No. 1, 2, 6, 7, 8
- *Activity Area:* No. 1

In this field of activity UNW-DPC aims to support and carry out the following activities:

- 6.3.1. Support WWAP with the development of the WWDRs with respect to Capacity Development and Knowledge Sharing.
- 6.3.2. Cooperate with UNW-DPAC on various UN-Water related advocacy and communication events

6.4. Field of activity No. 4:

Support UN-Water and its member in general, in particular its Task Forces, Thematic Priority Areas (TPAs) and other coordinated activities of UN-Water members

The objective of the following UNW-DPC activities carried out in this field is to support UN-Water and its TFs and TPAs in their overall management and coordination functions and in the implementation of their multilateral capacity development activities.

*This UNW-DPC field of Activity No. 4 seeks to support and contribute to the **UN-Water Work Programme 2010-2011** sections as follows:*

- *Strategic Direction:* No .1
- *Key objectives:* No. 1, 2, 8, 11, 12
- *Activity Area:* No. 1

In this field of activity UNW-DPC aims to support and carry out the following activities:

- 6.4.1. Assist Chair and Secretariat in setting up and evaluating a two-year UN-Water work programme developed for and accepted by UN-Water;
- 6.4.2. Support to and/or co-organization of multilateral capacity development activities.

Annex 1: Result-based framework for UNW-DPC Work Plan 2010 - 2013

To implement its mission and to achieve the inherent objectives, UNW-DPC will seek to implement the following identified activities with related deliverables that are listed in the table below.

Fields of Activities according the UNW-DPC work plan 2010-2013					Contributing to the following UN-Water Work programme 2010-2011:		
UNW-DPC Field of activity No 1: Improve synergy, and strategic and operational coherence of UN-Water							
<i>Specific activities</i>	<i>Outputs</i>	<i>Expected Outcomes</i>	<i>Intended Impact</i>	<i>Indicator on intended impacts</i>	<i>Key Objectives</i>	<i>Activity Areas</i>	<i>Main Activities</i>
1.1. Mapping of mandates of UN-Water members including periodic mapping updates	Documentation and structuring the results of the mapping activities carried out (UN-Water, TPAs and TFs)	The UN-Water TPAs and TFs are able to take strategic planning decisions based on the mapping exercises, particularly filling gaps and minimizing overlaps.	The effectiveness of UN-Water in addressing critical themes is enhanced as a result of improved action by TPAs and TFs.	•Results of the mapping are available and endorsed by the UN-Water. •Streamlining in the operation of UN-Water's TPAs and TFs is achieved	1 8	1 5	1.1 5.1
1.2 Identifying potential areas and fields of activities for scaling-up, adding value and improving synergies based on the follow-up analysis of mapping activities	Reporting the results and recommendations on specific fields of activities for scaling-up and adding values.	The TPAs and TFs are able to plan and give priority for these specific fields of activities based on the available recommendations.	The UN-Water is carrying out more activities that mainly aim to scale-up, add-value, and improve synergies.	•Results/recommendations of the analysis are available and endorsed by the UN-Water. •The number of activities carried out by the UN-Water in these specific areas.	1; 5 8	1 5	1.1 5.1

1.3. Support Thematic Priority Areas (TPAs) with mappings, analysis and expertise on activities of UN-Water Members and partners increase cooperation and coordination among UN-Water members within TPA (Stimulate harmonization of activities etc)	Up-to-date and regularly improved UN-Water AIS (former CDIS) and easy access for UN-Water members, partners and other stakeholders.	The TPAs have an easy access to the needed data and information to make necessary decisions aiming to increase cooperation among the members and partners	The decisions of the UN-Water are more effective and precise and based on reliable source of information.	<ul style="list-style-type: none"> • Availability of the UN-Water AIS and its reliability/usability to support the TPAs in their joint activities. • The effectiveness of the UN-Water decisions. 	1 8	1 5	1.1 5.1
1.4. Support UN-Water Taskforces (on Sanitation, on Wastewater Management/ Water Management, to Improve Regional-level Coordination and on Country Level Coordination, IWRM, ...) with mappings, analysis and expertise on activities of UN-Water Members and partners to increase cooperation and coordination among UN-water members within Task Force area (e.g. stimulate harmonization of activities)	Regular teleconferences, meetings and workshops of the TFs supported and organised by the UNW-DPC.	More harmonised activities of the TFs and more cooperative activities are carried out.	The UN-Water members and partners are more effective in addressing the themes of the taskforces (sanitation, waste water management, etc.)	<ul style="list-style-type: none"> • Number of activities carried out by the UNW-DPC to support the TFs in different areas of activities and cooperation. • The level of cooperation and coordination among the UN-Water members and partners within the TFs. 	1 8	1 5	1.3 1.4 2.4 3.1 3.9
1.5. Supporting the UN-Water activities on Country-Level coordination in the establishment of a knowledge sharing network for Country-Level coordination;	Knowledge sharing platform for the country level activities of the TPAs. This could be achieved by adopting the UW-Water AIS platform with	The TPAs and TFs are sharing the knowledge and able to exchange experiences and ideas .	The activities of the UN-Water members and partners are harmonised and gaps are minimized.	<ul style="list-style-type: none"> • Availability of a tool that enables the TF members to share knowledge. • Level of cooperation and harmonised activities mainly on the country level. 	1 8	1 5	1.2; 1.3; 2.4; 3.9

	additional functions or coupling with other tool.						
1.6. Evaluation of efficiency and effectiveness of (joint) capacity development activities	Results of the analysis and assessment of the methodologies/tools related to CD activities of the UN-Water.	Enabling the UN-Water to better plan for capacity development related activities based on clear understanding of the gaps and weaknesses.	Enhancing the capacity development related activities and in turn the performance of the UN-Water members and partners.	<ul style="list-style-type: none"> Report on the efficiency and effectiveness of joint capacity development activities is produced and available for UN-Water More effective capacity developing activities with wider impacts on UN-Water tasks. 	1; 2 5; 8	1 5	1.4
1.7. Capacity needs assessment in cooperation with UN-Water members and partners	Documentation of the results of the capacity needs assessment and recommendations of needed measures.	TPAs are able to identify the necessary capacity development measures, set priorities and make related strategic planning decisions.	The effectiveness of the UN-Water is enhanced due to focusing on capacity development activities that have the highest priorities	<ul style="list-style-type: none"> Report on capacity development needs assessment available for the UN-Water. TPAs are implementing more activities related to capacity development. 	1; 2; 5; 8	1; 5	1.4
1.8. Knowledge collection and dissemination of capacity development methodologies and activities of UN-Water	Joint events and publications related to CD methodologies.	UN-Water is using different capacity development methodologies to cover the pre-identified needs and enhance the performance of involved members and partners.	The involved institutions in the UN-Water are enhancing their institutional capacities and level of cooperation.	<ul style="list-style-type: none"> Level of attendance in the joint events. Quality of publications Feedback of UN-Water M/P on such CD related events and methods. 	1 10	3 4	1.4 3.7; 4.1

1.9. Establishing the UN-Water AIS (former CDIS) for UN-Water members and partners	Making the UN-Water AIS available for the UN-Water M/P after making the necessary modification as requested in 13 th UN-Water.	UN-Water M & P are able to share knowledge, exchange project-based data and cooperate more as a result of using such a web-based system.	UN-Water M&P are exchanging information and sharing knowledge based on a structured mechanism and reliable tool.	<ul style="list-style-type: none"> • Launching the UN-Water AIS in its new face and regular update and management. • Documented usability of the involved organisations of UN-Water for the 	1 8	1 5	1.2; 1.3; 2.4; 3.9
1.10. Coordinate UNW-DPC's UN-Water AIS with other information systems in UN-Water, i.e. the proposed federated database developed by FAO or the adaptive learning database on Climate Change;	Providing an automatic IT link to UN-Water AIS in all required directions, i.e. IW-Science, WaterWiki, etc.	One entry point for different systems that cover different tasks.	UN-Water is simply getting the necessary information from one harmonised system in an easy way.	Integrated system is available and running.	1 2 8	1 2	1.4 2.4
1.11. Create and maintain an innovative and attractive webpage and link it to and coordinate with UN-Water website	Publishing and regular update of the UNW-DPC webpage URL: http://www.unwater.unu.edu/	The UNW-DPC website provides complementary information to the UN-Water website with more focus and details on CD activities.	More information is available for the public about the activities of the UN-Water.	Number of ticks and hyperlinks to the new UNW-DPC webpage and its links to the UN-Water related sites	2 10	3	3.1
1.12. Support Chair and Secretariat with policy documents for UN-Water SPM-meeting	Regular briefings at UN-Water SPMs and reports to the UN-Water Joint Steering Group	The SPMs are more effective and enable reaching strategic planning decisions related to capacity development.	The effectiveness of UN-Water in addressing CD aspects is enhanced.	Regular communication with JSG and UN-Water chair	1 8	1 5	1.1 5.1

UNW-DPC Field of activity No 2: Strengthen technical and policy guidance of UN-Water and contribute to the “professionalization” of water governance and management					Contributing to the following UN-Water Work programme 2010-2011		
<i>Specific activities</i>	<i>Outputs</i>	<i>Expected Outcomes</i>	<i>Intended Impact</i>	<i>Indicator on intended impacts</i>	<i>Key Objectives</i>	<i>Activity Areas</i>	<i>Main Activities</i>
2.1. Support UN-Water, TFs and TPAs in preparation of analytical policy briefs on emerging topics in collaboration with UN-Water Members	Publishing/distribution analytical policy briefs based on the request/decision of TFs and TPAs	TFs and TPAs are able to publish and distribute the policy brief in more reliable way.	Facilitating decision/policy making process at international level.	Number of policy briefs published jointly with UN-Water members and partners	1 8	1	1.2 1.3 1.4
2.2. Support Thematic Priority Areas (Water and Climate Change, Transboundary Waters and Water and Gender, etc.) with policy relevant documents and UN-Water response strategies	Establishment of (thematic) experts and knowledge networks within TPAs as per their request/decision	TPAs are able to make strategic planning based on their accessibility to water policy related documents.	Enhancing the effectiveness of UN-Water in strategic planning based on the availability of necessary documents.	Number of documents on knowledge sharing within TPAs and TFs to support UN-Water	1 8	1	1.2 1.4
2.3. Increase focus on institutional capacity development	Developing UNW-DPC Guideline on institutional Capacity Building and providing web-based tools.	UN-Water Members and partners are able to identify their institutional capacity needs based on the available guiding principals.	The performance of the UN-Water M/P is enhanced.	Guideline, white papers and web-materials published on institutional CB and UN-Water internal CD	1 2	1 3	1.4 3.7
2.4. Increase awareness and improve access to material relevant for decision and policy makers	Publishing related web-based tool and joint publications on capacity	Members and partners of the UN-Water are able to enhance their capacity by	Members and partners of the UN-Water are improving their decisions based	Number of joint publications and online materials published by	1; 2; 5; 7; 8	1	1.4

as well as other key stakeholders; Guidance on capacity development methodology development	development issues;	having access to learning materials relevant to their tasks.	on the gained new knowledge.	UNW-DPC			
2.5. Establish a knowledge network of capacity development experts and practitioners and Capacity development officers among UN-Water members and partners.	Int. Annual Capacity Development Conference/Seminar addressing challenges and lessons learnt	UN-Water Ms/Ps have additional opportunities to cooperate, make use of the lessons learnt and agree on new opportunities for CD.	Members and partners of the UN-Water are sharing knowledge and cooperating in more activities.	UN-Water internal Capacity Development meetings accomplished	5; 7; 8; 10	1 3	1.4; 3.7

UNW-DPC Field of activity No. 3: Cooperate with other UN-Water programmes					Contributing to the following UN-Water Work programme 2010-2011		
<i>Specific activities</i>	<i>Outputs</i>	<i>Expected Outcomes</i>	<i>Intended Impact</i>	<i>Indicator on intended impacts</i>	<i>Key Objectives</i>	<i>Activity Areas</i>	<i>Main Activities</i>
3.1 Support WWAP with WWDR's with respect to Capacity Development and Knowledge Sharing	Chapter on the state of the art of Capacity Development and Knowledge Sharing in WWDR	The views of the UN-Water members and partners are more reflected in such international publication.	UN-Water is orienting the capacity development strategies and trends worldwide.	Chapter 13 successfully accomplished and implemented into WWDR No 4	1; 2; 6; 7; 8;	1	1.6
3.2. Cooperate with UNW-DPAC on various UN-WATER related advocacy and communication events	Joint activities on various UN-Water and other occasions	Raising the capacity development questions and aspects in the UN-Water publications	More attention and more awareness in the area of capacity development.	Several joint activities accomplished and successfully implemented with UNW-DPAC	1; 2; 6; 7; 8;	1	1.5

UNW-DPC Field of activity No. 4: Support UN-Water and its member in general, in particular its Task Forces, Thematic Priority Areas (TPAs) and other coordinated activities of UN-Water members					Contributing to the following UN-Water Work programme 2010-2011		
<i>Specific activities</i>	<i>Outputs</i>	<i>Expected Outcomes</i>	<i>Intended Impact</i>	<i>Indicator on intended impacts</i>	<i>Key Objectives</i>	<i>Activity Areas</i>	<i>Main Activities</i>
4.1. Assist Chair and Secretariat in setting up and evaluating a Two-year UN-Water Work Programme developed and accepted for UN-Water	Providing the necessary support to the Chair and Secretariat of UN-Water in setting up and evaluating a two year UN-Water work programme coherently	The Chair and Secretariat of UN-Water are able to plan, monitor and evaluate the work programme.	Enhancing the performance of planning, implementation of the UN-Water activities.	Contributing in setting up and evaluating the UN Water work program	1; 2; 8; 11;12	1	1.1 1.4
4.2. Support to and/or co-organization of multilateral capacity development activities	Active participation in different workshops and CD related activities.	UN-Water members and partners are able to carry out more activities related to CD.	Strengthen the capacity development dimension within the UN-Water M/P	Number of organised events and UNW-DPC activity reports.	1; 2; 8; 11;12	1	1.1 1.4

Annex 2 UN-Water Task Forces and Thematic Priority Areas

UN-Water Task Forces

UN-Water Task Force on Sanitation

UN-Water Task Force on Wastewater Management/ Water Management

UN-Water Task Force to Improve Regional-level Coordination

UN-Water Task Force on Country-Level Coordination

UN-Water Thematic Priority Areas

Water and Climate Change

Transboundary Waters

Water and Gender

Annex 3 List of Acronyms

CDIS	UNW-DPC Capacity Development Information System (www.unwater.unu.edu/cdis)
JPOI	Johannesburg Plan of Implementation
JSG	UN-Water Joint Steering Group
MDG	Millennium Development Goal
SPM	UN- Water Senior Programme Management
TF	Task Force, Task Forces
ToR	Terms of Reference
TPA	Thematic Priority Area
UN	United Nations
UN-Water AIS	UN-Water Activity Information System (former CDIS, developed by UNW-DPC)
UNW-DPAC	UN Water Decade Programme on Advocacy and Communication
UNW-DPC	UN-Water Decade Programme on Capacity Development
WWAP	World Water Assessment Programme
WWDR	World Water Development Report